



## REQUEST FOR DECISION

<b>COUNCIL DATE</b>	<b>November 9, 2020</b>
<b>SUBJECT</b>	<b>2020 Q3 Financial Reports</b>
<b>ORIGINATING DEPARTMENT</b>	<b>Corporate Services</b>
<b>AGENDA ITEM</b>	<b>8.1</b>

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### **BACKGROUND/PROPOSAL:**

Forthcoming will be the four quarterly schedules outlining the revenues and expenses for each department, cash balances, Restricted Surplus provisions and capital expenditures as of September 30, 2020.

### **DISCUSSION/OPTIONS/BENEFITS/DISADVANTAGES:**

Revenue and Expenses: The presented information was combined on a pro-forma basis and includes comparison data for the same time frame in 2019, as well as corresponding budget information.

Cash Balances: As of September 30, 2020, there is approximately \$2.9M in the operating account, which is a \$600K decrease over the previous quarter ending balance. There is also approximately \$855k in investment accounts and \$6.3M in Restricted Surplus identified accounts, for total holdings of just over \$10.1M. In Q2, interest rates paid on bank accounts declined significantly to approximately a third of the previous rates and have remained low for Q3.

Restricted Surplus Accounts: These accounts are a mechanism to track resources allocated by Council towards specific projects or for future life-cycling expenditures and emergent issues. The resources identified are not intended to reflect a specific bank account balance, as they may incorporate various accounts or investments.

Capital Expenditures: project specific comments are included in the schedule

### **ALIGNMENT WITH STRATEGIC PLAN**

Strategic Priority 1. Sustainable Governance

- 1.1 Improve communication and transparency with our stakeholders.

### **ADMINISTRATION RECOMMENDATIONS:**

That Council accept the 2020 Quarterly Financial Reports, as information.

### **MOTION:**

That the Town of Sundre Council accept the 2020 Quarterly Financial Reports, as information.

Town of Sundre Capital Project Listing						8.1a
As at September 30, 2020						
Approval Date	Motion #	Project Description	Source of Funding	Estimated Project Cost	Total Spent to Date	Comments (as at November 5, 2020)
2011		Red Deer River Bank Stabilization	Provincial Municipal Affairs Grant	2,400,000.00	2,287,053.15	
		Fish Habitat Compensation Requirement	Provincial Municipal Affairs Grant		141,943.39	Applied for an extension to Sep 2021 and extension was granted. Additional testing & landscaping required in upcoming years. Funding for over-budget from interest earned. Replanting of low% areas completed July 2020. Waiting on 3rd year testing post construction.
				2,400,000.00	2,428,996.54	
Nov 21/16	366/16	Way-Finding Signage	Municipal New Projects RSA	35,000.00	35,824.42	Completed Aug 2020
Nov 21/16	366/16	Upgrade Centre Street	Municipal Lifecycling RSA	95,000.00	95,000.00	Roadwork complete; turned over to CS for landscaping; anticipated to complete Spring 2021. Delayed due to Covid constraints. Anticipated to be on Budget.
			Municipal Lifecycling RSA	150,000.00	150,000.00	
			Off-Site Levies RSA	240,000.00	89,521.80	
			MSI Capital	715,000.00	715,000.00	
			Debenture	1,000,000.00	1,000,000.00	
			Total	2,200,000.00	2,049,521.80	
Feb 12/18	65/18	Enhanced Trail Connections	Federal Gas Tax Fund	70,000.00	4,369.00	Signage for Snake Hill and Trail parking signage will be complete October 2020. Additional planning to occur in early 2021 is required to implement GIS identification. Anticipated to be on budget.
Feb 12/18	65/18	Facility Roofing Upgrades	Municipal Lifecycling RSA	230,000.00	163,785.00	S.C.C roofs completed September 2020. Shop, Fire station & Town Office complete 2019 with minor deficiencies completed Sept 2020. Anticipated to be on Budget. Final costs to be calculated
16-Dec-2019	422-16-12-19	roof repairs - Shop & Comm. Centre	Municipal Lifecycling RSA	18,280.00		
				248,280.00	163,785.00	
Feb 12/18	65/18	Main Avenue West	Debentures	1,688,700.00	1,483,000.00	Roadwork complete in 2019. Landscaping completed August 2020 with the exception of eastside access path from walkway to patio. Estimated completion Spring 2021
			Municipal Lifecycling RSA	420,014.00	504,398.73	
			MSI Capital	650,000.00	650,000.00	
			Total	2,758,714.00	2,637,398.73	
19-Mar-2019	124-18-03-19	Fire Dept - replace unit 581 ATV Utility Cart	Fire Capital RSAs	20,000.00		Purchase on hold

19-Mar-2019	124-18-03-19	Old Town Shop Remediation	Municipal Lifecycling RSA	105,000.00	18,247.23	Study conducted in 2020. Remediation has been deffered to 2021 pending new technolgy anticipate next year. Soil Sampling complete. Engineering to provide scope. Anticipated to be on budget.
19-Mar-2019	124-18-03-19	Sewer Lagoon - critical equipment upgrade	Utilities Lifecycling RSA	1,110,000.00	1,319,052.98	Budget Increased by \$190,000 per motions 279-24-06-19. Complete-
20-Mar-2020	84-20-03-20	lagoon grinder replacement	Utilities Lifecycling RSA	161,642.00		Oct 6, 2020; anticipated to be on budget with final costs pending.
				1,271,642.00	1,319,052.98	
19-Mar-2019	124-18-03-19	Main Avenue (phase 2)	Municipal Lifecycling RSA	400,065.00	336,874.53	Road work complete - final lift & paving, boardwalk & path complete July 2020. Turnover to CS for landscaping with estimated completion Spring 2021. On budget.
			MSI Capital	280,000.00	280,000.00	
			MSI Capital	151,456.00	151,456.00	added boardwalk and OGS per motion 175-15-04-19
			Debentures	1,307,200.00	1,307,200.00	
				2,138,721.00	2,075,530.53	
16-Dec-2019	422-16-12-19	Bearberry Creek Bridge Upgrades	Municipal Lifecycling RSA	50,225.00		On hold due to fiscal constraints; anticipated completion 2021
16-Dec-2019	422-16-12-19	Gas Line Heater	Utilities Lifecycling RSA	80,000.00		Unknown completion date. Equipment at end of life, still functioning. Upgrading depends on development, will be required on short notice.
16-Dec-2019	422-16-12-19	Gas Piping Change Out	Utilities Lifecycling RSA	50,000.00		
16-Dec-2019	422-16-12-19	Enhanced Trail Connections - Royal Purple Park	Federal Gas Tax Fund	56,000.00	52,601.00	Completed July 2020; final cost to be calculated. Anticipated to be on Budget.
16-Dec-2019	422-16-12-19	tractor for Community Services in fleet	Municipal New Projects RSA	68,000.00	66,385.56	Complete Jan 2020
16-Dec-2019	422-16-12-19	Replace Skid Steer Unit No. 1160 with attachments	Municipal Lifecycling RSA	55,000.00	63,016.00	Complete Jan 2020
16-Dec-2019	422-16-12-19	electrofusion welder replacement for Gas Dept	Utilities Lifecycling RSA	11,000.00		Equipment Delivered Oct 29; final cost to be verified
16-Dec-2019	422-16-12-19	crack-sealing equiupment	Municipal Lifecycling RSA	50,000.00	55,105.00	
16-Dec-2019	422-16-12-19	2004 Honda Quad Unit 570	Fire RSA	10,000.00		
			MVC Fire	10,000.00		Purchase on hold
				20,000.00	0.00	
16-Dec-2019	422-16-12-19	tree planting program	Municipal Lifecycling RSA	20,000.00		On hold due to fiscal constraints
16-Dec-2019	422-16-12-19	install Port-a-Potties	Municipal Lifecycling RSA	9,792.00		On hold due to fiscal constraints
16-Dec-2019	422-16-12-19	upgrade Greenwood Campground power services	Municipal Lifecycling RSA	100,000.00		On hold due to fiscal constraints
16-Dec-2019	422-16-12-19	refurbish Lagoon Lift Station	Utilities Lifecycling RSA	42,000.00	85,434.27	Complete Sept 2020. final costs being calculated.
			MSI Capital	100,000.00		
			Federal Gas Tax Fund	125,000.00		Complete; commissioned Oct 6, 2020; anticipate on budget, final cost to be calculated.
				267,000.00	85,434.27	

16-Dec-2019	422-16-12-19	land purchase	Municipal New Projects RSA	60,000.00	61,108.47	Purchased in May 2020; final accounting of costs to be calculated.
			other RSA	152,000.00	152,000.00	
				212,000.00	213,108.47	
42353	422-16-12-19	replace Arena ice plant	Municipal Lifecycling RSA	1,000,000.00	157,880.00	In Progress w/estimated completion November 2020; anticipated on budget.
16-Dec-2019	422-16-12-19	Sewer Lagoon Upgrade/Expansion	Utilities Lifecycling RSA	2,100,000.00		
			MSI Capital	800,000.00		Discussion with Alberta Environment and Alberta Transport ongoing.
						Permit for testing approved. Construction of final design anticipated for late 2021 or 2022
			Federal Gas Tax Fund	150,000.00		
			Debentures	4,000,000.00		
			other funding TBD	5,950,000.00		
				13,000,000.00	0.00	
10-Feb-2020	48-10-02-20	sewer line camera	Utilities Lifecycling RSA	10,715.00	11,315.00	Complete Feb 2020
20-Mar-2020	85-20-03-20	Well 5 pump replacement	Municipal Lifecycling RSA	65,000.00	49,601.20	Complete July 2020, anticipated to be on budget, final cost to be calculated
20-Mar-2020	84-20-03-20	lagoon grinder replacement	Municipal Lifecycling RSA	161,642.00		Complete July 2020, anticipated to be on budget, final cost to be calculated
9-Jul-2020	152-09-07-20	Lift Station generator	Utilities Lifecycling RSA	95,100.00	85,434.27	Complete Aug 2020; final costs being verified.
13-Aug-2020	166-13-08-20	Centre St South repaving	Municipal Stimulus Program	220,000.00		
13-Aug-2020	166-13-08-20	Phase 1 camping / recreation project	Municipal Stimulus Program	104,000.00		

TOWN OF SUNDRE  
CASH STATEMENT  
Month Ending Sept 30, 2020

Net Balance at End of Previous Month	3,547,599.02
ADD: Receipts for the Month	783,251.30
Sub-Total	4,330,850.32
LESS: Disbursements for the Month	1,405,670.29
Net Balance at End of Month	2,925,180.03
Bank Balance at End of Month	2,883,222.80
ADD: Outstanding Deposits	73,329.89
Sub-Total	2,956,552.69
LESS: Outstanding Cheques	3,372.66
	0.00
Balance at End of Month	2,953,180.03

INVESTMENTS	
31 Day Municipal Notice Demand Account	104,101.08
90 Day Municipal Notice Demand Account	750,884.90
T-Bill 0.5% - OPEN (CB-25)-RESTRICTED for NOBLEFERN	2,831.39
TOTAL INVESTMENTS	857,817.37

RESTRICTED SURPLUS ACCOUNTS	
Account Name	Amount
GAS RESTRICTED SURPLUS	721,712.56
OFF-SITE LEVY RESTRICTED SURPLUS	313,709.57
GENERAL RESTRICTED SURPLUS	412,076.14
ARENA RESTRICTED SURPLUS	185,294.78
PARKS RESTRICTED SURPLUS	56,351.99
WATER/WASTEWATER RESTRICTED SURPLUS	713,313.47
RECREATION & CULTURE RESTRICTED SURPLUS	15,838.20
BYLAW RESTRICTED SURPLUS	22,397.56
OUTDOOR RECREATION RESTRICTED SURPLUS	30,506.61
ROADS RESTRICTED SURPLUS	525,676.57
FIRE DONATIONS RESTRICTED SURPLUS	23,645.52
COMMUNITY SERVICES RESTRICTED SURPLUS	10,594.32
GREENWOOD CAMPGROUND RESTRICTED SURPLUS	73,311.12
SUNDRE COMMUNITY CENTER RESTRICTED SURPLUS	65,821.37
TRAILS RESTRICTED SURPLUS	74,265.62
MOUNTAIN VIEW SENIORS' HOUSING RESTRICTED SURPLUS	21,789.20
ECONOMIC DEVELOPMENT RESTRICTED SURPLUS	100,537.74
SOLID WASTE RESTRICTED SURPLUS	244,554.40
JOINT PARK EQUIPMENT RESTRICTED SURPLUS	7,634.66
SUNDRE GOLF SOCIETY FUNDS	55,307.97
PLANNING & DEVELOPMENT	355,669.54
FIRE OPERATING RESTRICTED SURPLUS	57,119.18
FIRE (TOWN) RESTRICTED SURPLUS	536,468.36
FIRE (MVC) RESTRICTED SURPLUS	575.21
INFRASTRUCTURE RESTRICTED SURPLUS	257,817.07
FLEET RESTRICTED SURPLUS	350,649.02
MUNICIPAL RESTRICTED SURPLUS CASH-IN-LIEU RESTRICTED SURPLUS	63,887.48
TOTAL TOWN RESTRICTED SURPLUS	5,296,525.23
RIVER BANK STABILIZATION RESTRICTED SURPLUS	26,686.04
MSI CAPITAL RESTRICTED SURPLUS	651,623.91
FEDERAL GAS TAX FUND (FGTF) RESTRICTED SURPLUS	278,268.81
FRIAA FIRESMART RESTRICTED SURPLUS	36.50
MSI OPERATING RESTRICTED SURPLUS	35,843.88
TOTAL GRANT RESTRICTED SURPLUS	992,459.14
TOTAL RESTRICTED SURPLUS	6,288,984.37

TOTAL INVESTMENTS & RESTRICTED SURPLUS 7,146,801.74

**TOWN OF SUNDRE**  
**2020 Restricted Surplus Continuity Schedule**  
**As at September 30, 2020**

<u>RSA Designation</u>	<u>Restricted Surplus Account Name</u>	<u>Opening Balance</u>	<u>Interest</u>	<u>Increase</u>	<u>Decrease</u>	<u>Intra-Fund Transfer</u>	<u>Ending Balance</u>
A.1	General Corporate Stabilization	577,359.61	2,674.53	69,750.00	(40,000.00)	-	609,784.14
A.2	Corporate Services Stabilization	-	-	-	-	-	-
A.3	Protective Services Stabilization	-	-	-	-	-	-
A.4	Municipal Operations Stabilization	-	-	-	-	-	-
A.5	Utilities Stabilization	-	-	-	-	-	-
A.6	Development Stabilization	-	-	-	-	-	-
A.7	Community Services Stabilization	-	-	-	-	-	-
B.1	Municipal "New" Projects	29,185.00	-	100,000.00	(128,000.00)	-	1,185.00
B.2	Utility "New" Projects	-	-	-	-	-	-
C.1	Municipal Infrastructure Lifecycling	2,120,872.71	13,839.80	78,000.00	(1,529,939.00)	-	682,773.51
C.2	Utility Infrastructure Lifecycling	2,411,824.33	10,901.10	455,000.00	(2,388,815.00)	-	488,910.43
D.1	Municipal Cash-in-Lieu	63,472.93	414.55	-	-	-	63,887.48
D.2	Shared Fire - Capital	629,636.84	3,485.60	115,000.00	(10,000.00)	-	738,122.44
D.3	Shared Fire - Operating	102,413.20	524.20	-	-	-	102,937.40
D.4	Sundre Golf Society	54,949.01	358.96	-	-	-	55,307.97
D.5	Transportation Off-Site Levy	-	-	-	-	-	-
D.6	Water Off-Site Levy	311,673.47	2,036.10	-	-	-	313,709.57
D.7	Wastewater Off-Site Levy	-	-	-	-	-	-
D.8	Storm Drainage Off-Site Levy	-	-	-	-	-	-
<b>Totals</b>		<b>6,301,387.10</b>	<b>34,234.84</b>	<b>817,750.00</b>	<b>(4,096,754.00)</b>	<b>-</b>	<b>3,056,617.94</b>

\* May differ slightly from Notes to Financial Statements due to rounding

**Town of Sundre**  
**2020 Quarterly Pro-Forma Statement of Revenue and Expenses**

**SUMMARY**

	<u>Q1</u>	<u>Q2</u>	<u>Q3</u>	<u>Q4</u>	<u>2020</u> <u>YTD</u>	<u>2019</u> <u>YTD</u>	<u>YTD</u> <u>Budget</u>	<u>Variance (Budget V. Actual)</u> <u>(Over) / Under Budget</u>
<b>Taxes and Other Revenue</b>								
Municipal Taxes	45,092	4,729,733	(8,226)	-	4,766,599	4,562,051	3,454,343	1,312,256
FortisAlberta Franchise Fee	52,204	35,061	51,975	-	139,240	133,125	146,250	(7,010)
MSI - Operating	-	-	-	-	-	-	-	-
<b>Total Taxes and Other Revenue</b>	<b>97,296</b>	<b>4,764,794</b>	<b>43,749</b>	-	<b>4,905,839</b>	<b>4,695,176</b>	<b>3,600,593</b>	
<b>Less Interest, Requisitions and Transfers</b>								
ASFF & MVSH Requisitions	(330,452)	(222,090)	(200,658)	-	(753,200)	(878,455)	-	(753,200)
Interest on Long-Term Debt	(70,773)	(41,938)	(68,273)	-	(180,984)	(164,465)	(195,000)	14,016
2009 Annexation Costs - MVC	-	-	-	-	-	-	-	-
FortisAlberta Infrastructure Reserve Transfer	-	-	-	-	-	-	-	-
<b>Total Taxes and Other Revenue for Operations</b>	<b>(303,929)</b>	<b>4,500,766</b>	<b>(225,182)</b>	-	<b>3,971,655</b>	<b>3,652,256</b>	<b>3,405,593</b>	
<b>Net Operational Excess/(Shortfall)</b>								
11 - Legislative	(62,990)	(53,415)	(86,177)	-	(202,582)	(204,550)	(329,453)	126,871
12 - Corporate Services	(26,467)	(116,798)	(130,091)	-	(273,356)	(141,210)	(323,855)	50,499
17 - Census	-	-	-	-	-	-	-	-
18 - Elections	-	-	-	-	-	-	-	-
21 - Municipal Enforcement	(30,512)	(28,301)	(33,700)	-	(92,513)	(63,575)	(92,921)	408
23 - Fire	53,116	(51,320)	64,101	-	65,897	46,014	(43,654)	109,551
24 - Emergency Management	(5,758)	(11,238)	(9,183)	-	(26,179)	(16,023)	(34,027)	7,848
26 - Animal Control	1,071	(7,001)	(6,850)	-	(12,780)	(11,883)	(14,874)	2,094
32 - Roads	(71,433)	(35,132)	(139,078)	-	(245,643)	(259,871)	(344,756)	99,113
35 - Shop	(61,633)	(53,357)	(40,486)	-	(155,476)	(185,446)	(197,545)	42,069
41 - Water	136,359	106,775	154,350	-	397,484	286,244	248,353	149,131
42 - WasteWater	104,486	105,706	175,590	-	385,782	320,591	211,740	174,042
43 - Solid Waste	32,950	17,410	11,850	-	62,210	57,033	73,372	(11,162)
51 - FCSS	(17,871)	-	(14,899)	-	(32,770)	(88,045)	(32,770)	-
61 - Planning & Development	(58,601)	(43,566)	(59,004)	-	(161,171)	(178,954)	(260,596)	99,425
63 - Economic Development	(35,401)	(48,534)	(65,659)	-	(149,594)	(208,519)	(204,443)	54,849
75 - Library	(47,658)	(32,960)	274	-	(80,344)	(111,766)	(96,750)	16,406
77 - Sundre Community Centre	(10,738)	(28,346)	24,947	-	(14,137)	(12,020)	(31,776)	17,639
80 - Arena	(31,979)	(85,620)	43,930	-	(73,669)	(54,767)	(81,924)	8,255
82 - Greenwood Campground	(11,344)	(12,663)	18,065	-	(5,942)	(4,953)	(25,110)	19,168
84 - Parks	(34,511)	(42,853)	15,788	-	(61,576)	(83,443)	(118,432)	56,856
85 - Recreation & Culture	(66,116)	465,510	(380,512)	-	18,882	16,473	100	18,782
86 - Community Services	(53,842)	(28,782)	33,504	-	(49,120)	(64,066)	(98,761)	49,641
87 - Trails	(8,782)	(7,102)	13,625	-	(2,259)	(4,635)	(17,327)	15,068
89 - Outdoor Recreation	(11,577)	(10,928)	21,156	-	(1,349)	(21,675)	(42,210)	40,861
91 - Gas	189,045	18,989	72,673	-	280,707	321,153	186,374	94,333
<b>Total Net Operational Excess/(Shortfall)</b>	<b>(130,186)</b>	<b>16,474</b>	<b>(315,786)</b>	-	<b>(429,498)</b>	<b>(667,893)</b>	<b>(1,671,245)</b>	
<b>Year End Surplus/(Deficit)</b>	<b>(434,115)</b>	<b>4,517,240</b>	<b>(540,968)</b>	-	<b>3,542,157</b>	<b>2,984,363</b>	<b>1,734,349</b>	

**Town of Sundre**  
**2020 Quarterly Pro-Forma Statement of Revenue and Expenses**

00 - General Services / Taxation

	<u>Q1</u>	<u>Q2</u>	<u>Q3</u>	<u>Q4</u>	<u>2020 YTD</u>	<u>2019 YTD</u>	<u>YTD Budget</u>	<b>Variance (Budget V. Actual) Over / (Under) Budget</b>
Revenues								
Municipal Taxes	45,092	4,729,733	(8,226)	-	4,766,599	4,562,051	3,454,343	1,312,256
FortisAlberta Franchise Fee	52,204	35,061	51,975	-	139,240	133,125	146,250	(7,010)
MSI - Operating		-	-	-	-	-	-	-
Expenses								
Requisitions	(330,452)	(222,090)	(200,658)	-	(753,200)	(878,455)	-	(753,200)
Interest on Long-Term Debt	(70,773)	(41,938)	(68,273)	-	(180,984)	(164,465)	(195,000)	14,016
2009 Annexation Costs - MVC	-	-	-	-	-	-	-	-
FortisAlberta Infrastructure Reserve Transfer	-	-	-	-	-	-	-	-
Surplus (Deficit)	(303,929)	4,500,766	(225,182)	-	3,971,655	3,652,256	3,405,593	



**Town of Sundre**  
**2020 Quarterly Pro-Forma Statement of Revenue and Expenses**

11 - Legislative Services

	<u>Q1</u>	<u>Q2</u>	<u>Q3</u>	<u>Q4</u>	<u>2020</u> <u>YTD</u>	<u>2019</u> <u>YTD</u>	<u>YTD</u> <u>Budget</u>	Variance (Budget V. Actual) Over / (Under) Budget
Revenues	90	-	-	-	90	434	-	90
Expenses								
Salaries & Wages	(43,394)	(43,715)	(57,507)	-	(144,616)	(163,491)	(254,153)	109,537
Contracted Services	(99)	(8,499)	(25,342)	-	(33,940)	(1,072)	(18,375)	(15,565)
Materials & Supplies	(19,587)	(1,201)	(3,328)	-	(24,116)	(40,421)	(56,925)	32,809
Utilities	-	-	-	-	-	-	-	-
Transfers to Local Organizations	-	-	-	-	-	-	-	-
Surplus (Deficit)	(62,990)	(53,415)	(86,177)	-	(202,582)	(204,550)	(329,453)	

**Town of Sundre**  
**2020 Quarterly Pro-Forma Statement of Revenue and Expenses**

12 - Corporate Services

	<u>Q1</u>	<u>Q2</u>	<u>Q3</u>	<u>Q4</u>	<u>2020</u> <u>YTD</u>	<u>2019</u> <u>YTD</u>	<u>YTD</u> <u>Budget</u>	<b>Variance (Budget V. Actual)</b> <b>Over / (Under) Budget</b>
Revenues	61,720	9,854	11,896	-	83,470	189,260	130,625	(47,155)
Expenses								
Salaries & Wages	(22,888)	(27,334)	(71,890)	-	(122,112)	(70,660)	(132,719)	10,607
Contracted Services	(2,821)	(57,179)	(38,078)	-	(98,078)	(115,300)	(135,750)	37,672
Materials & Supplies	(57,579)	(37,468)	(29,227)	-	(124,274)	(131,111)	(169,550)	45,276
Utilities	(4,899)	(4,671)	(2,792)	-	(12,362)	(13,399)	(16,461)	4,099
Transfers to Local Organizations	-	-	-	-	-	-	-	-
Surplus (Deficit)	(26,467)	(116,798)	(130,091)	-	(273,356)	(141,210)	(323,855)	

**Town of Sundre**  
**2020 Quarterly Pro-Forma Statement of Revenue and Expenses**

18 - Elections

	<u>Q1</u>	<u>Q2</u>	<u>Q3</u>	<u>Q4</u>	<u>2020</u> <u>YTD</u>	<u>2019</u> <u>YTD</u>	<u>YTD</u> <u>Budget</u>	<b>Variance (Budget V. Actual)</b> <b>Over / (Under) Budget</b>
Revenues	-	-	-	-	-	-	-	-
Expenses								
Salaries & Wages	-	-	-	-	-	-	-	-
Contracted Services	-	-	-	-	-	-	-	-
Materials & Supplies	-	-	-	-	-	-	-	-
Utilities	-	-	-	-	-	-	-	-
Transfers to Local Organizations	-	-	-	-	-	-	-	-
Surplus (Deficit)	-	-	-	-	-	-	-	

**Town of Sundre**  
**2020 Quarterly Pro-Forma Statement of Revenue and Expenses**

**21 - Municipal Enforcement**

	<u><b>Q1</b></u>	<u><b>Q2</b></u>	<u><b>Q3</b></u>	<u><b>Q4</b></u>	<u><b>2020 YTD</b></u>	<u><b>2019 YTD</b></u>	<u><b>YTD Budget</b></u>	<b>Variance (Budget V. Actual) Over / (Under) Budget</b>
Revenues	1,078	1,365	450	-	2,893	20,579	15,000	(12,107)
Expenses								
Salaries & Wages	(22,259)	(27,530)	(32,429)	-	(82,218)	(70,220)	(86,048)	3,830
Contracted Services	(272)	(1,020)	-	-	(1,292)	(1,299)	(550)	(742)
Materials & Supplies	(9,059)	(1,116)	(1,721)	-	(11,896)	(12,635)	(21,323)	9,427
Utilities	-	-	-	-	-	-	-	-
Transfers to Local Organizations	-	-	-	-	-	-	-	-
Surplus (Deficit)	(30,512)	(28,301)	(33,700)	-	(92,513)	(63,575)	(92,921)	

**Town of Sundre**  
**2020 Quarterly Pro-Forma Statement of Revenue and Expenses**

23 - Fire Services

	<u>Q1</u>	<u>Q2</u>	<u>Q3</u>	<u>Q4</u>	<u>2020</u> <u>YTD</u>	<u>2019</u> <u>YTD</u>	<u>YTD</u> <u>Budget</u>	<b>Variance (Budget V. Actual)</b> <b>Over / (Under) Budget</b>
Revenues	131,530	26,175	136,370	-	294,075	241,477	244,026	50,049
Expenses								
Salaries & Wages	(7,390)	(11,354)	(35,740)	-	(54,484)	(30,505)	(82,612)	28,128
Contracted Services	(19,512)	(28,508)	(20,981)	-	(69,001)	(49,619)	(62,083)	(6,918)
Materials & Supplies	(48,178)	(34,012)	(13,477)	-	(95,667)	(104,361)	(132,212)	36,545
Utilities	(3,334)	(3,621)	(2,071)	-	(9,026)	(10,978)	(10,773)	1,747
Transfers to Local Organizations	-	-	-	-	-	-	-	-
Surplus (Deficit)	53,116	(51,320)	64,101	-	65,897	46,014	(43,654)	

**Town of Sundre**  
**2020 Quarterly Pro-Forma Statement of Revenue and Expenses**

24 - Emergency Management

	<u>Q1</u>	<u>Q2</u>	<u>Q3</u>	<u>Q4</u>	<u>2020</u> <u>YTD</u>	<u>2019</u> <u>YTD</u>	<u>YTD</u> <u>Budget</u>	<b>Variance (Budget V. Actual)</b> <b>Over / (Under) Budget</b>
Revenues	-	-	-	-	-	4,050	-	-
Expenses								
Salaries & Wages	(4,785)	(6,655)	(8,598)	-	(20,038)	(17,275)	(22,177)	2,139
Contracted Services	-	-	-	-	-	-	-	-
Materials & Supplies	(973)	(4,583)	(585)	-	(6,141)	(2,798)	(11,850)	5,709
Utilities	-	-	-	-	-	-	-	-
Transfers to Local Organizations	-	-	-	-	-	-	-	-
Surplus (Deficit)	(5,758)	(11,238)	(9,183)	-	(26,179)	(16,023)	(34,027)	

**Town of Sundre**  
**2020 Quarterly Pro-Forma Statement of Revenue and Expenses**

26 - Animal Control

	<u>Q1</u>	<u>Q2</u>	<u>Q3</u>	<u>Q4</u>	<u>2020</u> <u>YTD</u>	<u>2019</u> <u>YTD</u>	<u>YTD</u> <u>Budget</u>	Variance (Budget V. Actual) Over / (Under) Budget
Revenues	5,362	104	301	-	5,767	5,976	6,650	(883)
Expenses								
Salaries & Wages	-	-	-	-	-	-	-	-
Contracted Services	(4,200)	(6,615)	(7,035)	-	(17,850)	(17,575)	(20,514)	2,664
Materials & Supplies	(91)	(490)	(116)	-	(697)	(284)	(1,010)	313
Utilities	-	-	-	-	-	-	-	-
Transfers to Local Organizations	-	-	-	-	-	-	-	-
Surplus (Deficit)	1,071	(7,001)	(6,850)	-	(12,780)	(11,883)	(14,874)	

**Town of Sundre**  
**2020 Quarterly Pro-Forma Statement of Revenue and Expenses**

32 - Roads

	<u>Q1</u>	<u>Q2</u>	<u>Q3</u>	<u>Q4</u>	<u>2020</u> <u>YTD</u>	<u>2019</u> <u>YTD</u>	<u>YTD</u> <u>Budget</u>	Variance (Budget V. Actual) Over / (Under) Budget
Revenues	21,006	108,848	21,015	-	150,869	146,901	146,375	4,494
Expenses								
Salaries & Wages	(69,478)	(78,341)	(80,062)	-	(227,881)	(216,704)	(253,928)	26,047
Contracted Services	(450)	(5,010)	(50,400)	-	(55,860)	(63,673)	(81,573)	25,713
Materials & Supplies	(7,713)	(7,729)	(3,184)	-	(18,626)	(19,469)	(39,380)	20,754
Utilities	(14,798)	(52,900)	(26,447)	-	(94,145)	(106,926)	(116,250)	22,105
Transfers to Local Organizations	-	-	-	-	-	-	-	-
Surplus (Deficit)	(71,433)	(35,132)	(139,078)	-	(245,643)	(259,871)	(344,756)	



**Town of Sundre**  
**2020 Quarterly Pro-Forma Statement of Revenue and Expenses**

35 - Shop

	<u>Q1</u>	<u>Q2</u>	<u>Q3</u>	<u>Q4</u>	<u>2020</u> <u>YTD</u>	<u>2019</u> <u>YTD</u>	<u>YTD</u> <u>Budget</u>	Variance (Budget V. Actual) Over / (Under) Budget
Revenues	10,000	-	-	-	10,000	-	-	10,000
Expenses								
Salaries & Wages	(4,999)	(5,997)	(6,427)	-	(17,423)	(16,929)	(18,347)	924
Contracted Services	(4,539)	(8,983)	(6,821)	-	(20,343)	(19,743)	(26,925)	6,582
Materials & Supplies	(60,540)	(36,279)	(26,808)	-	(123,627)	(143,300)	(146,423)	22,796
Utilities	(1,555)	(2,098)	(430)	-	(4,083)	(5,474)	(5,850)	1,767
Transfers to Local Organizations	-	-	-	-	-	-	-	-
Surplus (Deficit)	(61,633)	(53,357)	(40,486)	-	(155,476)	(185,446)	(197,545)	

**Town of Sundre**  
**2020 Quarterly Pro-Forma Statement of Revenue and Expenses**

**41 - Water**

	<u><b>Q1</b></u>	<u><b>Q2</b></u>	<u><b>Q3</b></u>	<u><b>Q4</b></u>	<u><b>2020 YTD</b></u>	<u><b>2019 YTD</b></u>	<u><b>YTD Budget</b></u>	<b>Variance (Budget V. Actual) Over / (Under) Budget</b>
Revenues	231,732	224,314	235,328	-	691,374	674,803	683,500	7,874
Expenses								
Salaries & Wages	(49,324)	(56,521)	(55,964)	-	(161,809)	(159,216)	(181,537)	19,728
Contracted Services	(323)	(25,120)	(10,966)	-	(36,409)	(118,246)	(112,760)	76,351
Materials & Supplies	(27,963)	(15,285)	(1,172)	-	(44,420)	(55,426)	(77,286)	32,866
Utilities	(17,763)	(20,613)	(12,876)	-	(51,252)	(55,671)	(63,564)	12,312
Transfers to Local Organizations	-	-	-	-	-	-	-	-
Surplus (Deficit)	136,359	106,775	154,350	-	397,484	286,244	248,353	

**Town of Sundre**  
**2020 Quarterly Pro-Forma Statement of Revenue and Expenses**

42 - WasteWater

	<u>Q1</u>	<u>Q2</u>	<u>Q3</u>	<u>Q4</u>	<u>2020</u> <u>YTD</u>	<u>2019</u> <u>YTD</u>	<u>YTD</u> <u>Budget</u>	<b>Variance (Budget V. Actual)</b> <b>Over / (Under) Budget</b>
Revenues	184,687	209,996	253,844	-	648,527	607,984	555,200	93,327
Expenses								
Salaries & Wages	(47,004)	(53,698)	(52,766)	-	(153,468)	(151,012)	(174,199)	20,731
Contracted Services	(11,654)	(25,097)	(10,729)	-	(47,480)	(72,803)	(86,625)	39,145
Materials & Supplies	(8,161)	(4,493)	(1,700)	-	(14,354)	(16,096)	(30,700)	16,346
Utilities	(13,382)	(21,002)	(13,059)	-	(47,443)	(47,482)	(51,936)	4,493
Transfers to Local Organizations	-	-	-	-	-	-	-	-
Surplus (Deficit)	104,486	105,706	175,590	-	385,782	320,591	211,740	

**Town of Sundre**  
**2020 Quarterly Pro-Forma Statement of Revenue and Expenses**

43 - Solid Waste

	<u>Q1</u>	<u>Q2</u>	<u>Q3</u>	<u>Q4</u>	<u>2020</u> <u>YTD</u>	<u>2019</u> <u>YTD</u>	<u>YTD</u> <u>Budget</u>	Variance (Budget V. Actual) Over / (Under) Budget
Revenues	80,822	80,942	80,799	-	242,563	242,304	242,450	113
Expenses								
Salaries & Wages	(10,125)	(11,350)	(15,098)	-	(36,573)	(32,953)	(39,353)	2,780
Contracted Services	(18,846)	(33,325)	(35,226)	-	(87,397)	(80,999)	(91,975)	4,578
Materials & Supplies	(398)	(355)	(122)	-	(875)	(379)	(250)	(625)
Utilities	-	-	-	-	-	-	-	-
Transfers to Local Organizations	(18,503)	(18,502)	(18,503)	-	(55,508)	(70,940)	(37,500)	(18,008)
Surplus (Deficit)	32,950	17,410	11,850	-	62,210	57,033	73,372	

**Town of Sundre**  
**2020 Quarterly Pro-Forma Statement of Revenue and Expenses**

51 - FCSS

	<u>Q1</u>	<u>Q2</u>	<u>Q3</u>	<u>Q4</u>	<u>2020</u> <u>YTD</u>	<u>2019</u> <u>YTD</u>	<u>YTD</u> <u>Budget</u>	Variance (Budget V. Actual) Over / (Under) Budget
Revenues	2,530	76,876	35,741	-	115,147	61,443	2,750	112,397
Expenses								
Salaries & Wages	-	-	-	-	-	-	-	-
Contracted Services	-	-	-	-	-	-	-	-
Materials & Supplies	(2,530)	-	-	-	(2,530)	(2,436)	(2,750)	220
Utilities	-	-	-	-	-	-	-	-
Transfers to Local Organizations	(17,871)	(76,876)	(50,640)	-	(145,387)	(147,052)	(32,770)	(112,617)
Surplus (Deficit)	(17,871)	-	(14,899)	-	(32,770)	(88,045)	(32,770)	

**Town of Sundre**  
**2020 Quarterly Pro-Forma Statement of Revenue and Expenses**

61 - Planning & Development

	<u>Q1</u>	<u>Q2</u>	<u>Q3</u>	<u>Q4</u>	<u>2020</u> <u>YTD</u>	<u>2019</u> <u>YTD</u>	<u>YTD</u> <u>Budget</u>	Variance (Budget V. Actual) Over / (Under) Budget
Revenues	4,844	16,799	10,295	-	31,938	58,460	64,350	(32,412)
Expenses								
Salaries & Wages	(53,195)	(57,527)	(66,966)	-	(177,688)	(199,397)	(256,531)	78,843
Contracted Services	(6,778)	(1,808)	(2,219)	-	(10,805)	(26,825)	(51,825)	41,020
Materials & Supplies	(3,472)	(1,030)	(114)	-	(4,616)	(11,192)	(16,590)	11,974
Utilities	-	-	-	-	-	-	-	-
Transfers to Local Organizations	-	-	-	-	-	-	-	-
Surplus (Deficit)	(58,601)	(43,566)	(59,004)	-	(161,171)	(178,954)	(260,596)	

**Town of Sundre**  
**2020 Quarterly Pro-Forma Statement of Revenue and Expenses**

63 - Economic Development

	<u>Q1</u>	<u>Q2</u>	<u>Q3</u>	<u>Q4</u>	<u>2020</u> <u>YTD</u>	<u>2019</u> <u>YTD</u>	<u>YTD</u> <u>Budget</u>	Variance (Budget V. Actual) Over / (Under) Budget
Revenues	25,352	2,640	38,865	-	66,857	39,830	39,750	27,107
Expenses								
Salaries & Wages	(27,648)	(39,118)	(45,004)	-	(111,770)	(116,313)	(133,018)	21,248
Contracted Services	(119)	(31)	-	-	(150)	(206)	(11,750)	11,600
Materials & Supplies	(22,680)	(12,331)	(59,520)	-	(94,531)	(120,190)	(88,425)	(6,106)
Utilities	-	-	-	-	-	-	-	-
Transfers to Local Organizations	(10,306)	306	-	-	(10,000)	(11,640)	(11,000)	1,000
Surplus (Deficit)	(35,401)	(48,534)	(65,659)	-	(149,594)	(208,519)	(204,443)	

**Town of Sundre**  
**2020 Quarterly Pro-Forma Statement of Revenue and Expenses**

75 - Library

	<u>Q1</u>	<u>Q2</u>	<u>Q3</u>	<u>Q4</u>	<u>2020 YTD</u>	<u>2019 YTD</u>	<u>YTD Budget</u>	<u>Variance (Budget V. Actual) Over / (Under) Budget</u>
Revenues	19,979	85,279	42,148	-	147,406	142,398	-	147,406
Expenses								
Salaries & Wages	(29,720)	(29,578)	(41,874)	-	(101,172)	(97,606)	-	(101,172)
Contracted Services	-	-	-	-	-	-	-	-
Materials & Supplies	-	-	-	-	-	-	-	-
Utilities	-	-	-	-	-	-	-	-
Transfers to Local Organizations	(37,917)	(88,661)	-	-	(126,578)	(156,558)	(96,750)	(29,828)
Surplus (Deficit)	(47,658)	(32,960)	274	-	(80,344)	(111,766)	(96,750)	



**Town of Sundre**  
**2020 Quarterly Pro-Forma Statement of Revenue and Expenses**

77 - Sundre Community Centre

	<u>Q1</u>	<u>Q2</u>	<u>Q3</u>	<u>Q4</u>	<u>2020</u> <u>YTD</u>	<u>2019</u> <u>YTD</u>	<u>YTD</u> <u>Budget</u>	Variance (Budget V. Actual) Over / (Under) Budget
Revenues	27,278	2,138	47,882	-	77,298	91,013	97,345	(20,047)
Expenses								
Salaries & Wages	(8,345)	(9,795)	(11,238)	-	(29,378)	(39,554)	(44,934)	15,556
Contracted Services	(1,732)	(615)	(535)	-	(2,882)	(1,288)	(8,969)	6,087
Materials & Supplies	(18,501)	(9,154)	(5,202)	-	(32,857)	(32,278)	(41,879)	9,022
Utilities	(9,438)	(10,920)	(5,960)	-	(26,318)	(29,913)	(33,339)	7,021
Transfers to Local Organizations	-	-	-	-	-	-	-	-
Surplus (Deficit)	(10,738)	(28,346)	24,947	-	(14,137)	(12,020)	(31,776)	

**Town of Sundre**  
**2020 Quarterly Pro-Forma Statement of Revenue and Expenses**

80 - Arena

	<u>Q1</u>	<u>Q2</u>	<u>Q3</u>	<u>Q4</u>	<u>2020</u> <u>YTD</u>	<u>2019</u> <u>YTD</u>	<u>YTD</u> <u>Budget</u>	Variance (Budget V. Actual) Over / (Under) Budget
Revenues	54,896	(5,685)	123,940	-	173,151	182,227	182,750	(9,599)
Expenses								
Salaries & Wages	(41,925)	(48,446)	(49,108)	-	(139,479)	(151,319)	(168,304)	28,825
Contracted Services	(4,998)	(4,557)	(12,261)	-	(21,816)	(9,803)	(21,645)	(172)
Materials & Supplies	(26,487)	(16,525)	(15,163)	-	(58,175)	(43,024)	(47,464)	(10,712)
Utilities	(13,465)	(10,407)	(3,478)	-	(27,350)	(32,848)	(27,262)	(89)
Transfers to Local Organizations	-	-	-	-	-	-	-	-
Surplus (Deficit)	(31,979)	(85,620)	43,930	-	(73,669)	(54,767)	(81,924)	

**Town of Sundre**  
**2020 Quarterly Pro-Forma Statement of Revenue and Expenses**

82 - Greenwood Campground

	<u>Q1</u>	<u>Q2</u>	<u>Q3</u>	<u>Q4</u>	<u>2020</u> <u>YTD</u>	<u>2019</u> <u>YTD</u>	<u>YTD</u> <u>Budget</u>	Variance (Budget V. Actual) Over / (Under) Budget
Revenues	-	3,352	39,742	-	43,094	48,925	56,068	(12,974)
Expenses								
Salaries & Wages	(5,092)	(5,866)	(6,696)	-	(17,654)	(19,234)	(21,720)	4,066
Contracted Services	(1,000)	(5,495)	(9,797)	-	(16,292)	(18,400)	(34,614)	18,322
Materials & Supplies	(4,393)	(2,808)	(3,424)	-	(10,625)	(9,600)	(20,025)	9,400
Utilities	(859)	(1,846)	(1,760)	-	(4,465)	(6,644)	(4,819)	354
Transfers to Local Organizations	-	-	-	-	-	-	-	-
Surplus (Deficit)	(11,344)	(12,663)	18,065	-	(5,942)	(4,953)	(25,110)	

**Town of Sundre**  
**2020 Quarterly Pro-Forma Statement of Revenue and Expenses**

84 - Parks

	<u>Q1</u>	<u>Q2</u>	<u>Q3</u>	<u>Q4</u>	<u>2020</u> <u>YTD</u>	<u>2019</u> <u>YTD</u>	<u>YTD</u> <u>Budget</u>	<b>Variance (Budget V. Actual)</b> <b>Over / (Under) Budget</b>
Revenues	-	2,550	65,750	-	68,300	66,500	72,145	(3,845)
Expenses								
Salaries & Wages	(30,613)	(34,047)	(33,688)	-	(98,348)	(116,469)	(118,778)	20,430
Contracted Services	(83)	(126)	(2,468)	-	(2,677)	(1,780)	(10,865)	8,188
Materials & Supplies	(3,815)	(11,230)	(13,806)	-	(28,851)	(31,694)	(60,934)	32,083
Utilities	-	-	-	-	-	-	-	-
Transfers to Local Organizations	-	-	-	-	-	-	-	-
Surplus (Deficit)	(34,511)	(42,853)	15,788	-	(61,576)	(83,443)	(118,432)	

**Town of Sundre**  
**2020 Quarterly Pro-Forma Statement of Revenue and Expenses**

85 - Recreation & Culture

	<u>Q1</u>	<u>Q2</u>	<u>Q3</u>	<u>Q4</u>	<u>2020</u> <u>YTD</u>	<u>2019</u> <u>YTD</u>	<u>YTD</u> <u>Budget</u>	<b>Variance (Budget V. Actual)</b> <b>Over / (Under) Budget</b>
Revenues	-	597,984	(359,000)	-	238,984	225,551	207,043	31,941
Expenses								
Salaries & Wages	-	-	-	-	-	-	-	-
Contracted Services	-	-	-	-	-	-	-	-
Materials & Supplies	-	-	-	-	-	-	-	-
Utilities	-	-	-	-	-	-	-	-
Transfers to Local Organizations	(66,116)	(132,474)	(21,512)	-	(220,102)	(209,078)	(206,943)	(13,159)
Surplus (Deficit)	(66,116)	465,510	(380,512)	-	18,882	16,473	100	

**Town of Sundre**  
**2020 Quarterly Pro-Forma Statement of Revenue and Expenses**

86 - Community Services

	<u>Q1</u>	<u>Q2</u>	<u>Q3</u>	<u>Q4</u>	<u>2020</u> <u>YTD</u>	<u>2019</u> <u>YTD</u>	<u>YTD</u> <u>Budget</u>	<b>Variance (Budget V. Actual)</b> <b>Over / (Under) Budget</b>
Revenues	1,560	1,500	75,000	-	78,060	76,352	81,700	(3,640)
Expenses								
Salaries & Wages	(17,383)	(19,626)	(23,646)	-	(60,655)	(57,378)	(66,173)	5,518
Contracted Services	(400)	(977)	(1,060)	-	(2,437)	(3,619)	(7,175)	4,738
Materials & Supplies	(9,586)	(4,404)	(3,344)	-	(17,334)	(36,099)	(55,113)	37,779
Utilities	-	-	-	-	-	-	-	-
Transfers to Local Organizations	(28,033)	(5,275)	(13,446)	-	(46,754)	(43,322)	(52,000)	5,246
Surplus (Deficit)	(53,842)	(28,782)	33,504	-	(49,120)	(64,066)	(98,761)	

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87 - Trails

	<u>Q1</u>	<u>Q2</u>	<u>Q3</u>	<u>Q4</u>	<u>2020</u> <u>YTD</u>	<u>2019</u> <u>YTD</u>	<u>YTD</u> <u>Budget</u>	Variance (Budget V. Actual) Over / (Under) Budget
Revenues	-	-	25,000	-	25,000	25,000	25,000	-
Expenses								
Salaries & Wages	(5,698)	(6,873)	(10,906)	-	(23,477)	(26,023)	(26,359)	2,882
Contracted Services	-	-	-	-	-	-	(5,000)	5,000
Materials & Supplies	(3,084)	(229)	(469)	-	(3,782)	(3,612)	(10,968)	7,186
Utilities	-	-	-	-	-	-	-	-
Transfers to Local Organizations	-	-	-	-	-	-	-	-
Surplus (Deficit)	(8,782)	(7,102)	13,625	-	(2,259)	(4,635)	(17,327)	

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89 - Outdoor Recreation

	<u>Q1</u>	<u>Q2</u>	<u>Q3</u>	<u>Q4</u>	<u>2020</u> <u>YTD</u>	<u>2019</u> <u>YTD</u>	<u>YTD</u> <u>Budget</u>	Variance (Budget V. Actual) Over / (Under) Budget
Revenues	-	-	35,168	-	35,168	36,563	36,300	(1,132)
Expenses								
Salaries & Wages	(8,972)	(10,555)	(13,869)	-	(33,396)	(53,484)	(54,421)	21,025
Contracted Services	(75)	(284)	(142)	-	(501)	(1,792)	(2,563)	2,062
Materials & Supplies	(2,530)	(89)	(1)	-	(2,620)	(2,962)	(20,665)	18,045
Utilities	-	-	-	-	-	-	(861)	861
Transfers to Local Organizations	-	-	-	-	-	-	-	-
Surplus (Deficit)	(11,577)	(10,928)	21,156	-	(1,349)	(21,675)	(42,210)	



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91 - Gas

	<u>Q1</u>	<u>Q2</u>	<u>Q3</u>	<u>Q4</u>	<u>2020</u> <u>YTD</u>	<u>2019</u> <u>YTD</u>	<u>YTD</u> <u>Budget</u>	Variance (Budget V. Actual) Over / (Under) Budget
Revenues	455,997	278,679	228,562	-	963,238	971,909	1,069,414	(106,176)
Expenses								
Salaries & Wages	(63,226)	(75,515)	(78,200)	-	(216,941)	(207,818)	(234,830)	17,889
Contracted Services	(17,893)	(10,682)	(17,775)	-	(46,350)	(42,646)	(67,939)	21,589
Materials & Supplies	(184,448)	(146,910)	(59,133)	-	(390,491)	(371,196)	(551,371)	160,880
Utilities	(1,385)	(26,583)	(781)	-	(28,749)	(29,096)	(28,900)	151
Transfers to Local Organizations	-	-	-	-	-	-	-	-
Surplus (Deficit)	189,045	18,989	72,673	-	280,707	321,153	186,374	